

# **Syllabus**

## Descrizione corso

Titolo insegnamento	Principi di Management e Marketing
Codice insegnamento	27363
Titolo aggiuntivo	
Settore Scientifico- Disciplinare	
Lingua	Inglese; Tedesco
Corso di Studio	Corso di laurea in Economia e Management
Altri Corsi di Studio (mutuati)	
Docenti	prof. Paola Rovelli,
	Paola.Rovelli@unibz.it
	https://www.unibz.it/en/faculties/economics-
	management/academic-staff/person/38337
Assistente	
Semestre	Tutti i semestri
Anno/i di corso	1
CFU	12
Ore didattica frontale	36+36
Ore di laboratorio	6+18
Ore di studio individuale	-
Ore di ricevimento previste	
Sintesi contenuti	The course M1 Management deals with the theoretical concepts and practical tools that are key to a successful firm's management. Particularly, the course provides an overview of: The concept of management and the role of managers The fundamentals of a firm's organization The fundamentals of a firm's decision-making To enhance comprehension, students participate in polls during theoretical lectures, while exercise sessions are offered to facilitate the practical application of theoretical concepts.

M2 MARKETING This course teaches students the basic theories, concepts and instruments of modern marketing. The focus is on market analysis, consumer behaviour consumer behaviour and insights into the development and implementation of marketing marketing strategies. The students also learn about practice-orientated approaches to designing the marketing mix. This creates a understanding of the role and functioning of marketing in and for marketing in and for companies

## Argomenti dell'insegnamento

#### M1 Management

This module provides students with an overview of the theoretical concepts and practical tools that are key to a successful firm's management. The course initially offers an introduction to the concept of management and the role of a manager. It then covers the fundamentals of two major aspects of a firm's management: organization and decision-making. For each topic, essential concepts, theories, and methods are presented with the help of practical examples and exercises.

#### M2 Marketing

This module offers students a comprehensive introduction to the basic theories, central concepts and essential tools of modern marketing. The aim is to create a sound basis for understanding how marketing generates value for both customers and companies in our rapidly changing environment. Particular attention is paid to the strategic role of marketing within organisations and its influence on company performance.

A central focus is initially on market analysis. Students learn how to systematically analyse market structures, competitive dynamics and trends. Various methods and analytical approaches for evaluating the internal and external environment are covered. Another important subject area is the understanding of consumer behaviour. Students gain insights into the psychological, social and cultural factors that influence the purchasing behaviour of individuals and groups. In this context, the decision-making processes, customer needs and the customer journey are examined in more detail.

The course also provides insights into the development and

	implementation of marketing strategies. Students learn how companies identify target markets and develop customised value propositions. Possible topics include brand management, competitive strategies and the development of long-term customer relationships.  In addition, practical and application-orientated approaches to designing and managing the marketing mix (4Ps: product, price, place, promotion) are taught. Case studies and practical examples are used to show how companies can develop and successfully implement holistic marketing strategies.
Parole chiave	Management; Organisation; Decision-making; Marketing; Market analysis; Consumer behaviour; Marketing strategy.
Prerequisiti	Not planned
Insegnamenti propedeutici	
Modalità di insegnamento	M1 Management Frontal lectures, exercises.  M2 Marketing Lectures, case studies, guest lectures.
Obbligo di frequenza	Attendance is not compulsory, but recommended
Obiettivi formativi specifici e	
risultati di apprendimento attesi	Knowledge of business and organisational models Knowledge of management and target agreements, plans and organisational functions Knowledge of methods of corporate decision-making and strategic management Knowledge of decision-making concepts and models for the introduction of new products, pricing, sales channels and (digital) means of communication Understanding of social responsibility, consumer protection, sustainable marketing Knowledge of concepts, models and tools for critically analysing business and corporate strategies Understanding of various management theories and organisational behaviour and their significance in the context of different businesses and different business-economic contexts In-depth knowledge in the areas of international marketing, management of multinational companies, analysis of consumer

behaviour or management of operational and technical functions In-depth knowledge and understanding of management control Knowledge of the underlying mechanisms for effective communication of theoretical and empirical business topics in three languages: Italian, German and English

Ability to apply knowledge and understanding be able to recognise and analyse the development of corporate structures and the evolution of organisational forms be able to correctly apply management principles and theoretical models as well as empirical analysis tools to complex problems in typical management situations in the appropriate context be able to apply appropriate concepts, models, tools and techniques to analyse markets, market strategies, programmes and activities in teamwork and communicate research results in accordance with international professional standards in three languages: Italian, German and English be able to formulate strategies and identify critical steps in the implementation of a competitive strategy be able to apply appropriate analytical tools and models to evaluate the strategic choices and strategies adopted by companies

be able to apply the specific tools of auditing in different contexts of business reality

be able to communicate the results of strategic analyses prepared according to international professional standards in three languages: Italian, German and English

#### Making judgements

recognise the most important problems in complex decisionmaking situations

critically analyse the facts and the situations to be dealt with select the most appropriate quantitative and qualitative methods of analysis

#### Learning skills

Obtain information to update the constantly changing general and specific reference context

critically analyse and integrate data, information and future experiences, also using advanced software



Obiettivi formativi specifici e risultati di apprendimento	
attesi (ulteriori info.)  Modalità di esame	To pass the course, it is necessary to receive a positive assessment in both modules (M1 and M2). In the overall assessment, each module is weighted with 50% towards the final grade. It is possible to pass the two modules in different exam sessions within the same academic year.
Criteri di valutazione	M1 Management  The assessment of the written exam is based on the quality and clarity of answers based on the knowledge provided during lectures, the ability to summarize, evaluate, and establish relationships between topics, and the ability to critically analyze a firm's management.  M2 Marketing  The assessment of the written exam is based on the quality and clarity of the answers based on the knowledge taught in the
	lectures, the ability to summarise, evaluate and make connections between topics, and the ability to critically analyse a company's marketing activities.
Bibliografia obbligatoria	Readings will be provided on the lecture slides and on the TEAMS page of the course.
Bibliografia facoltativa	Supplementary reading will be recommended in due course on the TEAMS page of the course.
Altre informazioni	
Obiettivi di Sviluppo Sostenibile (SDGs)	Istruzione di qualità

## Modulo del corso

Titolo della parte costituente del corso	M-1 Management
Codice insegnamento	27363A
Settore Scientifico-	SECS-P/08
Disciplinare	



Lingua	Inglese
Docenti	prof. Paola Rovelli, Paola.Rovelli@unibz.it https://www.unibz.it/en/faculties/economics- management/academic-staff/person/38337
Assistente	
Semestre	Primo semestre
CFU	6
Docente responsabile	
Ore didattica frontale	36
Ore di laboratorio	6
Ore di studio individuale	-
Ore di ricevimento previste	
Sintesi contenuti	The course M1 Management deals with the theoretical concepts and practical tools that are key to a successful firm's management. Particularly, the course provides an overview of: The concept of management and the role of managers The fundamentals of a firm's organization The fundamentals of a firm's decision-making To enhance comprehension, students participate in polls during theoretical lectures, while exercise sessions are offered to facilitate the practical application of theoretical concepts.
Argomenti dell'insegnamento	The course M1 Management provides students with an overview of the theoretical concepts and practical tools that are key to a successful firm's management. The course initially offers an introduction to the concept of management and the role of a manager. It then covers the fundamentals of two major aspects of a firm's management: organization and decision-making. For each topic, essential concepts, theories, and methods are presented with the help of practical examples and exercises.
Modalità di insegnamento	Frontal lectures, exercises.
Bibliografia obbligatoria	Readings will be provided on the lecture slides and on the TEAMS page of the course.
Bibliografia facoltativa	Supplementary readings will eventually be recommended on the TEAMS page of the course.



## Modulo del corso

Titolo della parte costituente del corso	M-2 Marketing
Codice insegnamento	27363B
Settore Scientifico- Disciplinare	SECS-P/08
Lingua	Tedesco
Docenti	prof. dr. Christian Vincenzo Baccarella, Christian.Baccarella@unibz.it https://www.unibz.it/en/faculties/economics- management/academic-staff/person/52516
Assistente	
Semestre	Secondo semestre
CFU	6
Docente responsabile	
Ore didattica frontale	36
Ore di laboratorio	18
Ore di studio individuale	-
Ore di ricevimento previste	
Sintesi contenuti	M2 Marketing The course provides students—with fundamental theories, concepts, and tools of modern marketing. It focuses on market analysis, consumer behavior, and insights into the development and implementation of marketing strategies. In addition, students get to know practical approaches to designing the marketing mix. The course fosters a solid understanding of the role and functions of marketing within and for companies.
Argomenti dell'insegnamento	The course provides students with a comprehensive introduction to the fundamental theories, core concepts, and essential tools of modern marketing. The course is designed to build a solid foundation for understanding how marketing creates value for both

istomers and businesses in our rapidly changing environments. Inportantly, the course puts an emphasis on the strategic role of arketing within organizations and its impact on performance.  In central focus of the course is on market analysis, where students are how to systematically assess market structures, competitive vernamics, and trends. This includes exploring various methods and ameworks of analyzing the internal and external environment.
arn how to systematically assess market structures, competitive rnamics, and trends. This includes exploring various methods and ameworks of analyzing the internal and external environment.
nother key area is understanding consumer behavior. Students ain insights into the psychological, social, and cultural factors that fluence how individuals and groups make purchasing decisions. this context, we cover decision-making processes, customer eeds, and the customer journey.
ne course also provides insights into the development and applementation of marketing strategies, helping students inderstand how companies identify target markets and designalue propositions to serve them effectively. Topics may include and management, competitive strategy, and long-term customer lationship building.
addition, students are introduced to practical and hands-on opproaches to designing and managing the 4Ps of the marketing ix: product, price, place, and promotion. Through case studies and real-world examples, we explore how companies build and anage a holistic marketing strategy.
ontal lectures, case studies, guest lectures
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upplementary readings will be recommended and eventually ovided on the TEAMS page of the course.