

Syllabus

Course Description

Course Title	Project Management
Course Code	25561
Course Title Additional	
Scientific-Disciplinary Sector	SECS-P/08
Language	English
Degree Course	Master in Entrepreneurship and Innovation
Other Degree Courses (Loaned)	
Lecturers	Dott. Francesca Zoccarato,
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Teaching Assistant	management academic starry persony 31 130
Semester	Second semester
Course Year/s	1
CP Course real/s	6
Teaching Hours	36
Lab Hours	8
Individual Study Hours	-
Planned Office Hours	18
Contents Summary	The course Project Management provides students with fundamental knowledge, methods and tools to plan, execute, and control projects in various organizational settings. It covers key areas such as project planning and scheduling, budgeting and resource allocation, stakeholder engagement, and risk management. Particular attention is given to projects characterized by high complexity and uncertainty, which are typical of innovation processes.
Course Topics	List of covered topics: Planning and Scheduling Strategies



	Project Life Cycle
	Pricing, Estimating and Budgeting Tools
	Cost Control and Resource Allocation
	Stakeholders Engagement
	Risk Management
	Time management
	Management of Innovative Projects and Dealing with Complexity
	and Uncertainty
	Detailed description:
	Project Management is a discipline that supports the successful
	planning, execution, and completion of temporary, goal-oriented
	initiatives across a variety of sectors (both profit, non-profit and
	public). It provides the structure and tools needed to manage
	resources, schedules, risks, and stakeholders effectively.
	This course introduces students to the fundamental concepts and
	techniques of Project Management, with a focus on practical
	application, to successfully plan, launch, lead and realize benefits
	from projects in different types of organizations. A specific module
	will be dedicated to the management of innovation-oriented
	projects, which are often characterized by high uncertainty and
	complexity.
Keywords	Planning; Scheduling; Resource Allocation; Stakeholder
	Engagement; Innovation & Uncertainty Management
Recommended Prerequisites	
Propaedeutic Courses	
Teaching Format	The course combines frontal lectures, guest lectures from industry
	experts, and in-class discussions supported by practical examples.
	In addition, students will take part in small group exercises focused
	on specific project management topics. These exercises will allow
	students to apply selected tools and concepts in practice and will
	contribute to the final assessment.
Mandatory Attendance	
Specific Educational	Knowledge and understanding
Objectives and Learning	The student acquires advanced knowledge and understanding of
Outcomes	models for new product development and innovation management
	within companies.

I/we acquire advanced knowledge and understanding of business analysis tools and solutions for the development of innovations and organisational knowledge

I/we acquire advanced knowledge and understanding of innovation economics models and systems for regional innovation development

The student acquires knowledge of quantitative models for the formulation of forecasts necessary to guide management decisions and to predict the life cycle of a product and a sector

Ability to apply knowledge and understanding ability to acquire and select relevant information to frame cases of innovation (product, service, social, managerial organisational), also different from the contexts studied ability to select product development models, suitable to appropriately analyse a specific economic-productive context ability to classify, analyse specific innovations and assess their potential

ability to select innovation management and organisational knowledge development models, suitable for a specific economic-social-productive context, such as digital transformation, resilience and sustainability

ability to select the tools for innovation management and organisational knowledge development, consistent with the models deemed appropriate

ability to propose and implement strategic and operational courses of action to foster the development of innovation by a company ability to assess the potential of an innovation within existing enterprises, with respect to the creation of a new enterprise (e.g. intrapreneurship, open innovation, etc.).

Autonomy of judgement

Acquire the ability to analyse complex entrepreneurial issues, such as the elaboration and evaluation of an entrepreneurial project (business plan) or the development of a new product.

Autonomy of judgement is developed in the training activities carried out for the preparation of the thesis, as well as in the exercises that accompany the lectures and that involve group discussions and the comparison of individual analyses carried out by students in preparation for the lecture.

Communication skills

Acquire the ability to describe and communicate in an intercultural context, in a clear and precise manner, problematic situations typical of the management of a new enterprise and the development of innovation, such as, for example, the conditions for the validation of a problem or solution, the prospects and risks associated with a business model or an innovation project. The development of communication competences assumes heterogeneous situations such as, for example, the presence of internal stakeholders (e.g. colleagues, managers, owners), or external stakeholders (e.g. potential investors, suppliers and other business partners) and the ability to sustain an adversarial process. The achievement of these objectives is assessed in the course of the training activities already mentioned, as well as in the discussion of the final thesis.

Learning ability

Acquire the ability to study independently, to prepare summaries. Acquire the ability to identify thematic connections and to establish relationships between different cases and contexts of analysis Acquire the ability to frame a new problem systematically and to generate appropriate taxonomies.

Acquire the ability to develop general models from the phenomena studied.

Specific Educational Objectives and Learning Outcomes (additional info.)

Assessment

For attending students: Written and oral exam.

- Written exam at the end of the course.
- In-class oral presentation of short group project works (2–3 mini-projects focused on specific project management topics, that will not be part of the written exam).

Non-attending students: Written exam. This exam will include additional critical reflection questions on those topics addressed through the project works by attending students.

NOTE 1: Project works are valid for one academic year and cannot

	he carried ever hevend that timeframe
	be carried over beyond that timeframe.
	NOTE 2: Students who attend at least 70% of the classes will be
	regarded as attending students.
Evaluation Criteria	Non-attending Students: 100% Individual Written Exam
	Attending Students:
	50% Individual Written exam
	50% Project work presentations
	The written exam consists of multiple-choice questions, open
	questions, review questions or written critical assessments of
	project management issues. It is relevant for written exam: clarity
	of answers based on the knowledge provided in readings,
	textbooks and slides, ability to summarize, evaluate, and establish
	relationships between topics, ability to critically analyze project
	management issues.
	The project works consist of the analysis and discussion
	of a business case or the application of Project Management Tools.
	Cases will be assigned by the lecturer and presented during some
	of the lectures. The presentations are expected to be based on
	theoretical concepts covered in class and the extant literature and
	should address the questions, educational goals and learning
	outcomes attached to each case study. It is relevant for project
	work: ability to work in a team, creativity, skills in critical thinking,
	ability to summarize in own words and presentation skills.
Required Readings	Suggested reading: Project management: achieving competitive advantage, 2007, fifth edition, Jeffrey Pinto, Pearson Education Limited
	The selection of relevant chapters will be discussed in class.
Supplementary Readings	
Further Information	
Sustainable Development	Partnerships fot the goals, Decent work and economic growth
Goals (SDGs)	