

# Syllabus

## *Course Description*

Course Title	Management Control and Business Planning
Course Code	47554
Course Title Additional	
Scientific-Disciplinary Sector	IEGE-01/A
Language	English
Degree Course	Master in Industrial Mechanical Engineering
Other Degree Courses (Loaned)	
Lecturers	<p>Prof. Guido Orzes,  <a href="mailto:Guido.Orzes@unibz.it">Guido.Orzes@unibz.it</a>  <a href="https://www.unibz.it/en/faculties/engineering/academic-staff/person/36819">https://www.unibz.it/en/faculties/engineering/academic-staff/person/36819</a></p> <p>Dott. Ing. Fabrizio Bottacin,  <a href="mailto:Fabrizio.Bottacin@unibz.it">Fabrizio.Bottacin@unibz.it</a>  <a href="https://www.unibz.it/en/faculties/engineering/academic-staff/person/37422">https://www.unibz.it/en/faculties/engineering/academic-staff/person/37422</a></p>
Teaching Assistant	
Semester	First semester
Course Year/s	2
CP	5
Teaching Hours	24
Lab Hours	24
Individual Study Hours	77
Planned Office Hours	
Contents Summary	<p>The course aims to provide students with some key Management Engineering competences.</p> <p>The learning objectives are in particular to introduce engineering students in the fundamentals management accounting and to teach them how to develop a business plan. Specifically, the course deals with the topics of company costs, management accounting and business planning.</p>

	The presented theoretical topics are integrated through targeted application-oriented exercises and cases (including the development of a business plan).
<b>Course Topics</b>	<p>1. Business Planning</p> <ul style="list-style-type: none"> <li>- Introduction</li> <li>- Business plan structure</li> <li>- Business plan writing and presentation</li> </ul> <p>2. Management Control</p> <ul style="list-style-type: none"> <li>- Statement of cash flows</li> <li>- The nature of management accounting</li> <li>- The behavior of costs</li> <li>- Full costs and their uses</li> <li>- Additional aspects of product costing systems</li> <li>- Standard costs and variable costing systems</li> <li>- Strategic planning and budgeting</li> <li>- Management accounting system design</li> </ul>
<b>Keywords</b>	business plan, management control, cash flow statement, costing systems, budgeting
<b>Recommended Prerequisites</b>	None.
<b>Propaedeutic Courses</b>	
<b>Teaching Format</b>	The teaching format is based on frontal lectures, exercises and business cases. In addition to a solid theoretical background, special attention will be dedicated to examples, exercises and case studies discussion.
<b>Mandatory Attendance</b>	Not compulsory.
<b>Specific Educational Objectives and Learning Outcomes</b>	<p>Knowledge and Understanding:</p> <ul style="list-style-type: none"> <li>• Advanced understanding of management and business administration</li> <li>• Knowledge of the various tasks, methods and approaches of management accounting</li> <li>• Knowledge of the management models for economic and financial management</li> </ul> <p>Applying knowledge and understanding:</p> <ul style="list-style-type: none"> <li>• Analysis and solution methods</li> <li>• Ability to write a business plan</li> <li>• Ability to do advanced resolutions of management accounting</li> </ul>

	<p>tasks</p> <p>Making judgements:</p> <ul style="list-style-type: none"> <li>• Systems Thinking - overview of the economic and financial organization</li> <li>• Ability to transfer the knowledge and methods learned to real practical applications</li> </ul> <p>Communication skills:</p> <ul style="list-style-type: none"> <li>• Ability to structure, prepare, and present a business plan</li> </ul> <p>Ability to learn:</p> <ul style="list-style-type: none"> <li>• Ability to autonomously extend the knowledge acquired during the study course by reading and understanding.</li> </ul>
<b>Specific Educational Objectives and Learning Outcomes (additional info.)</b>	
<b>Assessment</b>	The assessment is based on a written exam (exercises and questions) focused on the management control topic and the presentation of a business plan.
<b>Evaluation Criteria</b>	<p>The final mark is the weighted average of the different parts of the exam (the written exam is weighted twice than the business plan presentation).</p> <p>The assessment of the written part is based on ability to solve simple exercises about the topics of the course, clarity of answers, mastery of language (also with respect to teaching language), ability to summarize and establish relationships between topics.</p> <p>The assessment of the business plan is based on the level of detail and the correctness of the analyses as well as on the oral presentation (clarity and technical language).</p>
<b>Required Readings</b>	Lecture slides and notes available in the MS Teams group of the course (join code can be found in the Individual Timetable section of MySNS or requested by email to the lecturer).
<b>Supplementary Readings</b>	Antony R.N., Hawkins D.F., Merchant K.A., "Accounting: Text and Cases", Thirteenth Edition, McGraw-Hill International Edition.
<b>Further Information</b>	
<b>Sustainable Development</b>	Sustainable cities and communities, Industry, innovation and

Goals (SDGs)	infrastructure
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