

Syllabus

Course Description

Course Title	Economics and Management of Energy Systems
Course Code	45520
Course Title Additional	
Scientific-Disciplinary Sector	IEGE-01/A
Language	English
Degree Course	Master in Energy Engineering
Other Degree Courses (Loaned)	
Lecturers	Dott. Margherita Molinaro, Margherita.Molinaro@unibz.it https://www.unibz.it/en/faculties/engineering/academic-staff/person/43550
Teaching Assistant	
Semester	Second semester
Course Year/s	Opt.
CP	6
Teaching Hours	36
Lab Hours	24
Individual Study Hours	90
Planned Office Hours	18
Contents Summary	The course is aimed at presenting some methods and tools for the Management of Energy Systems. The theoretical concepts are referred to the energy sector also through some case studies and applied projects. The first part of the course focuses on quality management tools. The second part focuses on business planning and investment analysis. The third part outlines the basic elements of project management.
Course Topics	List of topics covered:

	Part 1 - QUALITY MANAGEMENT TOOLS • Risk management techniques • New product development tools • Customer satisfaction analyses • Case study applications on quality management tools in the energy industry Part 2 - INVESTMENTS ANALYSIS AND BUSINESS PLANNING • Investment analysis: criteria for evaluating investments under certainty conditions; methods comparison • Other calculations of cost-effectiveness: break-even analysis; the choices of make or buy • Business planning • Case study applications and business plan development in the energy sector Part 3 - PROJECT MANAGEMENT • Introduction to project management principles • Time control and management • Costs control and management • Case study applications of project management tools in the energy industry
Keywords	Quality management; investment analysis; business planning; project management
Recommended Prerequisites	
Propaedeutic Courses	
Teaching Format	The teaching format is based on frontal lectures and applied projects. In addition to a solid theoretical background, a special attention will be devoted to specific exercises and case studies discussion. Several case studies and practical examples will allow the students a better understanding and application of the acquired theoretical knowledge in practice.
Mandatory Attendance	Not mandatory.
Specific Educational Objectives and Learning Outcomes	(1) Knowledge and Understanding • Basic understanding of management and business administration • To know the main methods of investment analysis • To know some quality management tools useful in the energy

	sector (2) Applying knowledge and understanding • Analysis and solution methods • Ability to formulate the analysis of profitability of an investment, choosing the appropriate method • Ability to formulate the analysis of economic convenience (3) Making judgements • Systems Thinking - overview of the business organization • Ability to transfer the knowledge and methods learned to real practical applications (4) Communication skills • Ability to structure and prepare scientific and technical documentation describing project activities with language specific to the scientific area (5) Ability to learn • Ability to autonomously extend the knowledge acquired during the study course by reading and understanding.
Specific Educational Objectives and Learning Outcomes (additional info.)	
Assessment	The students will be evaluated on some applied projects that they will develop during the course. The projects will concern risk management applied to energy systems, new product development applied to energy systems, balance sheets analysis, business planning applied to energy systems, time and cost management applied to energy systems. The projects will be developed by a group composed by (up to) 3 students. Every student will present part of each project. The students will be evaluated also on all the theoretical contents of the course through an oral exam at the end of the course. Formative assessment: projects development during the course; ILOs assessed: 2, 3, 5. Summative assessment: 100% oral examination, including presentation and discussion of the assigned projects (about 1 hour); ILOs assessed: all except 5.
Evaluation Criteria	The assessment is given by the evaluation of the clarity of

	answers, mastery of language (also with respect to teaching language), ability to summarize and establish relationships between topics, ability to apply theory to concrete cases/project works.
Required Readings	Lecture slides and notes.
Supplementary Readings	Quality Management: Tools, Methods and Standards, by Sartor and Orzes (Emerald, 2020) Industrial Project Management, by Tonchia (Springer, 2018)
Further Information	Connections with other courses: The course offers approaches and tools to evaluate and manage all the possible investments regarding Energy Systems. From this perspective, the course is strongly related to most of the LM-30 courses. Professional applications of the covered topics: Every industrial sector is interested in these competences.
Sustainable Development Goals (SDGs)	Affordable and clean energy, Industry, innovation and infrastructure, Decent work and economic growth