

Syllabus

Descrizione corso

Titolo insegnamento	Family Business Management
Codice insegnamento	25564
Titolo aggiuntivo	
Settore Scientifico- Disciplinare	ECON-07/A
Lingua	Inglese
Corso di Studio	Corso di laurea magistrale in Imprenditorialità e Innovazione
Altri Corsi di Studio (mutuati)	
Docenti	prof. Paola Rovelli, Paola.Rovelli@unibz.it https://www.unibz.it/en/faculties/economics- management/academic-staff/person/38337
Assistente	
Semestre	Secondo semestre
Anno/i di corso	1
CFU	6
Ore didattica frontale	36
Ore di laboratorio	6
Ore di studio individuale	-
Ore di ricevimento previste	18
Sintesi contenuti	 The course Family Business Management deals with: The nature and dynamics of family business The governance of family business The management of family business Succession in family business The course entails both theoretical lectures and group activities aimed at putting theory into practice for a better understanding of the topic (e.g., case study analysis, role plays).
Argomenti	The course is divided into 5 modules:

dell'insegnamento	- TM1. Introduction to family business
	- TM2. Dynamics of family business
	- TM3. Governance in family business
	- TM4. Management in family business
	- TM5. Succession in family business
Parole chiave	Family business; Family firm; Governance; Management;
	Succession.
Prerequisiti	Not foreseen.
Insegnamenti propedeutici	
Modalità di insegnamento	Frontal lectures, group discussions, case study analysis.
Obbligo di frequenza	
Obiettivi formativi specifici e	INTENDED LEARNING OUTCOMES (ILO)
risultati di apprendimento	
attesi	ILO 1: KNOWLEDGE AND UNDERSTANDING
	ILO 1.a The student acquires advanced knowledge and
	understanding of the models and tools of economic-business
	analysis for the management of a new enterprise, from the
	financial and organisational point of view and with respect to the
	dynamics of growth and development;
	ILO 1.b The student acquires advanced knowledge and
	understanding of the theories and tools for the economic analysis
	of business decisions.
	ILO2: ABILITY TO APPLY KNOWLEDGE AND UNDERSTANDING
	ILO 2.a Ability to acquire and select information that may be
	relevant from an entrepreneurial point of view, also in economic-
	productive contexts different from those studied;
	ILO 2.b Ability to analyse the combination of market opportunities
	and resources of the enterprise and to identify entrepreneurial
	formulas, also with the elaboration of original, compatible and
	sustainable solutions and combinations;
	ILO 2.c Ability to select business economics models, suitable for
	the appropriate analysis of a specific economic-social and
	productive context;
	ILO 2.d Ability to select the tools for the strategy and management
	of the enterprise, consistent with the enterprise economy models
	considered appropriate;
	ILO 2.e Ability to propose and implement strategic and operational

courses of action conducive to the creation of a new enterprise; ILO 2.f Ability to acquire and select relevant information to frame cases of innovation (product, service, social, managerial organisational), also different from the studied contexts; ILO 2.g Ability to propose and implement strategic and operational courses of action to foster the development of innovations by a company;

ILO 3: AUTONOMY OF JUDGEMENT

ILO 3.a Acquire the ability to analyse complex entrepreneurial problems, such as the elaboration and evaluation of an entrepreneurial project (business plan) or the development of a new product;

ILO 3.b Autonomy of judgement is developed in the training activities carried out for the preparation of the thesis, as well as in the exercises that accompany the lectures and that involve group discussions and the comparison of individual analyses carried out by students in preparation for the lecture.

ILO 4: COMMUNICATION SKILLS

ILO 4.a Acquire the ability to describe and communicate in an intercultural context, in a clear and precise manner, problematic situations typical of the management of a new enterprise and the development of innovation, such as, for example, the conditions for the validation of a problem or solution, the prospects and risks associated with a business model or an innovation project. The development of communication competences assumes heterogeneous situations such as, for example, the presence of internal stakeholders (e.g. colleagues, managers, owners), or external stakeholders (e.g. potential investors, suppliers and other business partners) and the ability to sustain an adversarial process; ILO 4.b The achievement of these objectives is assessed in the course of the training activities already mentioned, as well as in the discussion of the final thesis.

ILO 5: LEARNING SKILLS

ILO 5.a Acquire the ability to study independently, to prepare summaries;

ILO 5.b Acquire the ability to identify thematic connections and to establish relationships between different cases and contexts of



Obiettivi formativi specifici e risultati di apprendimento attesi (ulteriori info.)	analysis; ILO 5.c Acquire the ability to frame a new problem systematically and to generate appropriate taxonomie; ILO 5.d Acquire the ability to develop general models from the phenomena studied.
Modalità di esame	- Individual written exam: it consists of open and closed questions based on the theory. (ILOs: 1, 2, 5). - In-class active participation: during the theoretical lectures, students are invited to participate in group activities (e.g., discussions, role play, brief case study analyses). (ILOs: 1, 2, 3, 4, 5). - Group case study analysis: students participate in the Ulysses Contest (https://www.ulysses-contest.eu/); during dedicated lectures, groups of students analyze a family business case study based on assigned questions and by applying the theoretical concepts previously illustrated during the theoretical lectures. (ILOs: 1, 2, 3, 4, 5). Non-attending students have to write to the lecturer at the
	beginning of the course. These students are evaluated based on an individual written exam (ILOs: 1, 2, 5). The written exam consists of open and closed questions, as in the case of attending students, but goes deeper in testing non-attending students' knowledge.
Criteri di valutazione	Attending students - 60% Individual written exam It is relevant: quality and clarity of answers based on the knowledge provided during lectures, ability to summarize, evaluate, and establish relationships between topics, and ability to critically analyze family business management 40% Group case study analysis It is relevant: quality and clarity of answers, ability to apply theoretical concepts to analyze case studies, participation in group work, and quality and clarity of presentations 0-3 extra points In-class active participation It is relevant: participation in in-class discussions, proactiveness during discussions, and quality and clarity of answers.

	Non-attending students
	- 100% Individual written exam
Bibliografia obbligatoria	Readings will be provided in the lecture slides and on the TEAMS page of the course.
Bibliografia facoltativa	Supplementary readings will eventually be recommended to the students on the TEAMS page of the course.
Altre informazioni	
Obiettivi di Sviluppo Sostenibile (SDGs)	Istruzione di qualità